UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): October 26, 2020

ACCURAY INCORPORATED

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation)

> 20-8370041 (IRS Employer Identification No.)

001-33301 (Commission File Number)

1310 Chesapeake Terrace Sunnyvale, California 94089 (Address of principal executive offices, including Zip Code)

Registrant's telephone number, including area code: (408) 716-4600

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

	Trading	Name of each exchange
Title of each class	Symbol(s)	on which registered
Common Stock, par value \$0.001 per share	ARAY	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 7.01. Regulation FD Disclosure.

On October 26, 2020, Accuray Incorporated (the "Company") will be hosting an Analyst & Investor Virtual Meeting (the "Investor Meeting") in conjunction with the American Society of Radiation Oncology (ASTRO) Annual Meeting. The Investor Meeting will take place virtually and begin at 1:00pm ET (10:00am PT) and can be viewed live at https://www.accuray.com/investor-day-2020-rsvp/. A replay of the webcast will be available on the investor relations portion of the Company's website within 24 hours of the conclusion of the presentation.

At the Investor Meeting, management intends to present the management presentation slides attached hereto as Exhibit 99.1 to discuss, among other things, the long-term business and growth strategies for the Company. The management presentation slides will also be posted on the investor relations portion of the Company's website.

The information contained in this Current Report on Form 8-K, including Exhibit 99.1, is furnished pursuant to Item 7.01 and shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that Section, nor shall it be incorporated by reference into a filing under the Securities Act or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Description
99.1	Management Presentation Slides of Accuray Incorporated dated October 26, 2020.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

By:

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: October 26, 2020

ACCURAY INCORPORATED

/s/ Jesse Chew Jesse Chew Senior Vice President & General Counsel

ACCURAY

Accuray Innovation Driven Growth Strategy

Investor Day

October 26, 2020



Forward Looking Statements

This presentation is intended exclusively for investors. It is not intended for use in Sales or Marketing

Safe Harbor Statement

Statements in this presentation (including the oral commentary that accompanies it) that are not statements of historical fact are forward-looking statements and are subject to the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1985. Forward-looking statements in this presentation relate, but are not limited, to: expectations regarding new product enhancements or offerings, including the expected timing of product launches and releases; our growth drivers and strategic priorities, including expectations and planato execute upon such drivers and priorities; expectations regarding the radiotherapy and neurosurgery market opportunity; expectations regarding our installed base; expectations related to the market opportunity in China and its ability to grow our business; expectations related to our joint venture in China; expectations regarding the trend toward ultra-hypofractionation and our ability to capitalize on those trends; our ability to continue to innovate and execute on our product roadmap; our ability to expand the addressable market of our products; our expectations regarding the Radiation Oncology Alternative Payment Model as well as reimburgement trends and our ability to capitalize on the same; expectations regarding system revenue contributions from China; our belief that our products offer clinicians and patients significant benefits over other radiation therapy systems in the market; and our expectations regarding long-term market expansion opportunities. Forward-looking statements generally can be identified by words such as "anticipates," "believes," "betimates," "expects," "intends," "plans," "predicts," "projects," "may," "will be," "will continue," "will likely result," and similar expressions. These forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from expectations. These risks and uncertainties include, but are not limited to: the effects of the COVID-19 pendemicon our business, financial condition, results of operations or cash flows; our ability to achieve wides pread market acceptance of our products, including new product offerings and improvements; our ability to develop new products or enhance existing products to meet customers' needs and compete favorably in the market; our ability to effectively integrate and execute the joint venture; our ability to realize the expected benefits of the joint venture; risks and uncertainties related to future Type A and B license announcements in Chine; risks inherent in international operations; our ability to effectively manage our growth; our ability to maintain or increase our gross margins on product sales and services; delays in regulatory approvals or the development or release of new offerings; our ability to meet the covenants under our credit facilities; our ability to convert backlog to revenue; and other risks identified under the heading "Risk Factore" in our annual report on Form 10-K, filed with the Securities and Exchange Commission (the "SEC") on August 25, 2020, and as updated periodically with our other filings with the SEC.

Forward-looking statements speak only as of the date the statements are made and are based on information available to Accuray at the time those statements are made and/or management's good faith belief as of that time with respect to future events. Accuray assumes no obligation to update forward-looking statements to reflect actual performance or results, changes in assumptions or changes in other factors affecting forward-looking information, except to the extent required by applicable ascurities laws. Accordingly, investors should not place unduere liance on any forward-looking statements.

Medical Advice Diaclaimer

Accuray Incorporated as a medical device manufacturer cannot and does not recommend specific treatment approaches. Individual results may vary.

Financial Diachaure

The information contained in this presentation provided by radiation oncologists and other healthcare professionals, including any accompanying oral commentary, represent the genuine experience of such healthcare professionals and may not necessarily represent the views of Accuray Incorporated or the institutions with which such healthcare professionals are affiliated. An honorarium was provided to such healthcare professionals for their participation^{Rroprietary and Confidential Property of Accuray}

Agenda

- Welcome
- Company Vision and Growth Strategy
- Market Dynamics and Long-Term Growth Catalysts
- Enabling Technology and Product Roadmap
- Q & A





Powerful

Non-Invasive

Easy Patient Treatment Experience

Potential for Improved Outcomes and Quality of Life

New Therapeutic Option

Hope



- Broader treatment options
- Beyond oncology
- Global patient access
- Enable advanced treatments
- Survival, long term outcomes
- Quality of life
- Precision technology
- Focused, agile organization
- Partnerships
- Focused resources
- Expertise
- Best in class

Accuray Growth Strategy: Deliver More. Better. Faster.



Strong Foundation for Long-Term Growth

- Experienced leadership team
- Focused R&D investment to drive innovation
- Differentiated go-to-market strategy in China
- Growing operational leverage

Differentiated Solutions

- Unique, ultra-precision platforms
 - Robotic, non-coplanar delivery
 - Helical imaging and delivery
- Advanced dual-platform technologies
 - Synchrony[®]
 - New ClearRT™ imaging
 - VOLO™
- Exciting future product roadmap

Strong Favorable Market Catalysts

- Underpenetrated global market
- Increased use of shorter, higher dose treatments/new reimbursement
- Aging installed base ripe for new system upgrade
- China market acceleration

Experienced Leadership Team



President & CEO



Suzanne Winter Chief Commercial Officer SVP R&D Medtronic, GE, Toshiba



Shig Hamamatsu Chief Financial Officer Cepheid, PWC



Scott Chapman SVP Global Service GE Healthcare



Jesse Chew General Coun ٦ Wilson Sonsini



Michael Hoge GE. Generac



Patrick Spine SVP Global Operations Chief Administrative Office

PRA, Hospira, Eaton

Ultra-Precise, Radiation Therapy Planning and Delivery Platforms



Operating Earnings and Installed Base Recent Trends

Improving Fundamentals and Growing Installed Base



Growing Installed Base





Strategy to Accelerate Long-Term Growth Trajectory

Transform Culture and Begin Innovation Driven Growth

Reposition for Success

FY2018 - FY2019

- Enhanced leadership team
- Won 50 out of 58 China Type A licenses and established China joint venture
- Reset cost structure to increase operating leverage
- Focused R&D investments to drive innovation pipeline

FY2020 - FY2021 Plan

- Developed strategic roadmap/ vision on key growth opportunities
- Leverage Radixact' System + Synchrony' and ClearRT™, and CyberKnife' S7™, to win in the market
- Execute on China Type A revenue ramp
- Continue to build on our global infrastructure and operations

Accelerate Growth

FY2022+ Plan

- Consistent cadence of new products and partnerships
- Expand addressable markets and drive share gain
- Drive additional growth from China Type B opportunity
- Capitalize on operating leverage to drive greater profits and cash flows

Favorable Market Dynamics and Long-Term Growth Catalysts

Suzanne Winter Chief Commercial Officer Senior Vice President, R&D

Favorable Market Dynamics and Long-Term Growth Catalysts

Global Radiotherapy Market Overview

China Market Opportunity and our Differentiated Strategy

Treatment Modality Trend (SBRT vs. Conventional)

RO-APM Update / How Accuray will Benefit

Underpenetrated Global Radiotherapy Market¹

A Growing Addressable Market



Neurosurgery Market Opportunity

- Growing global interest in stereotactic radiosurgery¹
 - RSS/ISRS: >1,400 members
- Non-invasive, surgical alternative
- Aging Gamma Knife installed base²
- Growing interest in movement disorders³
- Capital equipment budget constraints expected to provide opportunity for shared systems⁴



Global Neurostimulation Devices Market 2014-2019 (US\$ million)³

J Neurosurg 130:1055-1084, 2019
Elekta Annual Report. Gamma Knife is a registered trademark of Elekta
Tech Navio Analysis
MK Deam, AA Ahmed et al. "Distribution of dedicated storeotactic radiosurgery systems in the United States." AppliedRadiationOncology.com. March 2019



- Median age of total US radiation therapy installed base: > 8 years¹
- 82% of purchases are replacements¹
- New capabilities driving purchase decisions

China

China: Unprecedented Long-Term Growth Opportunity



China Joint Venture

Accuray's Differentiated Strategy





- Established in July 2019 with China Isotope and Radiation Corp. (CIRC) as partner
- 49% owned by Accuray, 51% owned by CIRC
- Led by Roger Cao (JV CEO), former Accuray APAC GM
- -100 employees as of October 2020
- Headquartered in Tianjin, China

China JV Status Update

Key Achievements and Future Milestones

Key Operational Achievements

- Manufacturing facility construction complete
- Customer Training Center activated
- 20+ sub-dealer network established
- 40+ service engineers transferred from TomoKnife (legacy distributor)

Future Milestones

- Manufacturing commencement of locally-branded product expected in ~15 months
- Expand to ~200 employees by FY23
- Joint development of Type B product portfolio to expand market coverage in ~24 months



China Market Opportunity

Accuray Strong Win Rate in Type A 1st Round





Clinical Trends Toward Ultra-Hypofractionation

Factors Accelerating Shorter Treatments¹

U.S.: 2014 - 2019

- Treatment system consolidation
- Treatment demand increasing
- Reimbursement pressure
- Patient/provider impact due to COVID
- Clinical evidence and guidelines

Accuray Technology Positioned to **Capitalize on these Trends**



1. IMV 2019 Radiation Therapy Market Summary Report; Radiation Oncology Alternative Payment Model

Purchase Decisions Prioritizing Advanced Technologies



Reimbursement Changes

Radiation Oncology Alternative Payment Model (RO-APM)

Shawn Prince Senior Director, Patient Access

RO-APM Market Catalyst



Accuray technologies are expected to thrive in new environment

- Specifically designed to deliver ultra-hypofractionated treatments
- Enable treatments that are more cost efficient for the provider to deliver
- Provides the potential to reduce CAPEX and OPEX - treat more patients with less machines
- Improve patients clinical and financial experiences

RT Services Included in RO-APM Bundle



Accuray Capabilities Align With Key Diagnoses in RO-APM



HF - Hypofractionation ° For recurrences °° Clinical Mix - Medicare Claims (2016 - 2017)

Beyond CMS: Commercial Payers Mandate Hypofractionation

Example: Prostate Cancer



Provider Strategy: Ultra-Hypofractionation Increases Capacity



Ultra-Hypofractionation Supports Shift From Volume to Value





Enabling Technology and Product Roadmap

Corey Lawson Vice President, Product Strategy

Aligning Innovation to Growth Opportunities








Radixact®

Ultra-Precise Helical Delivery | Treats Simple to Complex



Synchrony®

Managing Motion With Synchrony®

Comfortable for the Patient and Easy for Clinical Staff



Managing Patient Respiration: Conventional Methods





Trained Breathing Device: Enable Predictable Gating





Enables Continuous Delivery and Patient Comfort

- Imaging enables in-treatment monitoring of target location
- External camera enables real-time monitoring of breathing cycle
- System creates an Al-driven predictive model of target location with breathing cycle





Enables Continuous Delivery and Patient Comfort



- Imaging enables in-treatment monitoring of target location
- External camera enables real-time monitoring of breathing cycle
- System creates a model of the target location with breathing cycle
- Dynamic jaws and binary MLC enable the system to synchronize delivery with known target location



Patient Case Highlight: SBRT Lung¹



- Patient:45-year old male with lung metastasis
- SBRT: 54 Gy in 3 fractions (18 Gy/fx)
- No fiducials: reduces patient risk of collapsed lung (pneumothorax and hemothorax)
- PTV:18.3 cc, margin 5 mm (no ITV); 7 mm motion 30% reduction in volume when compared to ITV method
- Beam-on time: 9 minutes
 In-room time: 19 minutes
 Compared to 40-60 minutes for a gated delivery
- Advantage:Synchrony[®] allowed clinicians to increase target dose by 4.7% while simultaneously reducing mean lung dose by 12.1%



Patient image and plan data provided by Froedtert & the Medical College of Wisconsin, Milwaukee, WI

1. Courtesy of Freedtert & the Medical College of Wisconsin, Milwaukee, WI. Synchrony data compared to conventional technologies

Clinical Advantages







Fast Beam ON throughout range of motion

Precise Tighter margins enabled when beam follows the target

Enables Ultra-Hypofractionation Deliver more dose to the target, in less time, with greater precision

Conventional Methods



Slow Beam OFF much of the motion cycle (Gating)

Compromised Wider margins compensate for slow speed (ITV)

> **Prolongs Fractionation** Less dose per fraction to let normal surrounding tissue recover



Prof. Umberto Ricardi



Chairman of Radiation Oncology and Dean of the School of Medicine at the University of Turin in Turin Italy, as well as the Director of the Department of Oncology at Health and Science Academic Hospital in Turin. Today, he's using Radixact with Synchrony to deliver extremely precise lung SBRT treatments to the most fragile lung cancer patients using tight margins to preserve healthy lung tissues — without the use of fiducials in most cases.



Dr. Chikao Sugie



Completed clinical training in the Department of Radiology at the Graduate School of Medical Sciences and Medical School, Nagoya City University. He then went on to become an Associate Professor in the Department of Radiology at Nagoya City University. He pursued research on radiation biology and lung cancer radiation as subspecialties. He is currently the Vice Director of the Department of Radiology at the Japanese Red Cross Nagoya Daini Hospital, a leading center providing advanced radiation treatments in Japan.



ClearRT[™] Imaging for the Radixact[®] System

510(k) Pending

°ClearRT Helical kVCT technology is 610(k) pending - This does not reflect a commitment to deliver products, software, features, functionality, or upgrades, and should not be relied upon in making purchasing decisions.

Imaging Center of Excellence

Experienced and Knowledgeable Team



1. ClearRT Helical kVCT Technology is 610(k) Pending

Clinical Value of Improved Imaging

See More - Plan More - Do More



Pre-Delivery

- Ensures proper patient positioning prior to each fraction
- Favors efficient setup, workflow, departmental efficiency

Intra-Delivery

 Verifies ongoing tumor and beam alignment (Synchrony[®])

Post-Delivery

 Measures dose delivered to the target and surrounding healthy tissue

Proprietary and Confidential Property of Accuray

Becomes the simulation image for replanning,

More Clinical Confidence

°ClearRT Helical kVCT Technology is 610(k) Pending

First on Radixact[®] System

Quality Leadership

Bringing diagnostic-like quality images into the RT workflow

Unmatched Flexibility

- Largest field-of-view (50cm) and scan length (up to 135cm)
- Fast 1-meter in 1-minute for long field registration
- No learning curve, familiar user interface
- Maintains MV imaging mode for those with metal implants
- Supports various applications (Synchrony[®], Adaptive, Simulation/Planning)
- Remains affordable to the market

Unique Technology

 15 patent disclosures submitted or in process, using the Radixact[®] System's unique slipring platform advantage

1. ClearRT Helical kVCT Technology is 610(k) Pending



ClearRT™ Helical kVCT¹

Radixact[®] System's Unique Helical Platform Advantage



1. ClearRT Helical kVCT Technology is 610(k) Pending



ClearRT[™] Helical kVCT¹

Unique Advantages Over Other Offerings



1. ClearRT Helical kVCT Technology is 610(k) Pending 2. Porcine images courtesy of the University of Wisconsin-Madison, Department of Human Oncology

ClearRT[™] Helical kVCT¹

Unique Advantages Over Other Offerings



1. ClearRT Helical kVCT Technology is 610(k) Pending 2.Porcine image

ClearRT™ Plus Helical kVCT¹

Further Enhances Soft-Tissue Contrast

- Directly competes with MR-linac on soft tissue contrast, but without magnetic deformation of anatomy (excellent spatial resolution)
- Native image enables tissue density measurements, allowing for direct dose measurement and monitoring for adaptive workflows etc.

Upgradeable, Same Workflow

- Merging with MV imaging for unsurpassed anatomic visualization of patients with metal implants or obese patients
- Simultaneously image and treat within the same plane for real-time QA
- Potential to take Synchrony' fiducial free tracking beyond lung
- Same workflow, supported by the same staff

Maintains a Unified Portfolio

- Phased modular imaging advancements offered as upgrades
- Near-term kVCT imaging is only the first step



 ClearAT Plus Technology is under development - This does not reflect a commitment to deliver products, software, features, functionality, or upgrades, and should not be relied upon in making purchasing decisions

Executing on the Imaging Vision and Roadmap

Soft Tissue Visualization and Fiducial-Free Tracking Almost Anywhere in the Body



ClearRT Helical kVCT Technology is 610(k) Pending
 ClearRT Plus Technology is under development - This does not reflect a commitment to deliver products, software, features, functionality, or upgrades, and should not be relied upon in making purchasing decisions

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In Development

TOMO VOLO^{™1}

Improved Treatment Planning and Operational Efficiency



"Speed is quite impressive. Increased speed is always with improved plan quality... Beginners can pick it up faster." - Dr. Kai Schubert, Dept of Radiooncology and Radiotherapy, University Clinic Heidelberg

 Tomo Volo technology is under development - This does not reflect a commitment to deliver products, software, features, functionality, or upgrades, and should not be relied upon in making purchasing decisions.

Value Segment/China Emerging Market System Needs

Product Priorities

- High throughput / workflow efficiency Reduced total cost of care
- **Base clinical capabilities with** . options
- Upgradeability path
- Targeting calendar 2022 availability



Radixact[®] System Innovation Roadmap Summary



1. ClearRT Helical kVCT Technology is 610(k) Pending 2. VOLO Technology is under development.







CyberKnife[®] S7[™]

Industry-Leading Precision | Confident, Effective SRS And SBRT Treatment Delivery



Pioneering NeuroRadiosurgery With CyberKnife®

A Practical Guide to Build an SRS Program



Frameless or Frame-Based¹
 Choose based upon clinical need; maintain familiarity to

those transitioning from other delivery systems

- Neuro Planning Integrates workflows and planning conventions recognized by neurosurgeons
- Oligometastatic Treatment
 Ability to treat multifocal disease with greater
 efficiency
- Collimation
 Tailored to common neurosurgical case demands



 Frame-based NeuroTechnology is under development - This does not reflect a commitment to deliver products, software, features, functionality, or upgrades, and should not be relied upon in making purchasing decisions.

Integrated 3D Volumetric Imaging

- Planning Supports efficient same-day simulation / plan / treat workflow
- Registration
 Enables imaging the patient in treatment position, increasing speed and confidence in initial setup and registration
- Advanced Adaptive
 Opens the door to advanced Adaptive features, taking into account patient changes throughout the course of therapy
- Availability
 Targeting calendar 2023



 CyberKnife ClearRT Volumetric Imaging Technology is under development - This does not reflect a commitment to deliver products, software, features, functionality, or upgrades, and should not be relied upon in making purchasing decisions.

CyberKnife[®] System Innovation Roadmap Summary



1. Frame-based Neurotechnology is under developmer 2. ClearRT Helical kVCT Technology is 610(k) Pending



Dr. Chris Loiselle

Board-certified Radiation Oncologist who practices at the Swedish Medical center in Seattle WA. Dr. Loiselle received his medical degree from John's Hopkins University and completed his residency in Radiation Oncology from the University of Washington Medical Center. Dr. Loiselle currently serves as the Director of Radiosurgery at the Swedish Medical Center.



ACCURAY

Adaptive Therapy

Innovation Convergence



High-Level Adaptive Workflow

Clinical Decision Tree





Adaptive Radiotherapy Strategy Building Block Technologies Provide Sound Benefits Along The Way



Commitment to Seamless Integration

Powerful Partnerships for Customer Ease of Integration

- Oncology Information Systems
 Ensure connectivity between Accuray products and established / establishing OIS offerings
- Treatment Planning Expand interoperability with RaySearch's RayStation
- Collaborative Effort Support customers' demand for best-in-class treatment systems that aggregate information into a contiguous patient record
- Hospital Information System (HIS) Through Partnerships





Q&A



Closing Remarks
Expanding the Curative Power of Radiation Therapy to Improve as Many Lives as Possible



